

# Ongoing Workplace Change

## Recommendations for Larger Businesses

Larger tourism and hospitality businesses may find it useful to form committees to advance EDI within their workplace.

**Below are some things to consider when forming a committee:**

- Committees can be formed under the general label of advancing EDI, or if there are enough employees from equity-deserving communities, committees can be formed along those lines as well.
  - For example: The Black Employees Network, Women in Tourism and Hospitality, The Indigenous Employee Circle, Employees with Disabilities, etc.
- Employers may also find it useful to create Advisory Committees for equity-deserving communities.
  - This way, communities have a designated seat at the table so their perspectives are heard and recommendations can have a direct impact
- Committees and Advisory Committees can also benefit by appointing a Champion(s) for the work they set out to do
  - These employees are leaders of these groups who inspire other employees to get on board, as well as keep employees and employers accountable to their commitments
- Committees need allotted funding and time to do their work, hold events, and pay staff.
  - EDI work takes time and energy, and employees should be compensated for their work
  - Equity-deserving communities are often already doing EDI work on their own time, and it can be discouraging and disrespectful when that work is not recognized as such
- Committees need to have a designated physical space to meet with others for planning.
- Committees should get a sense of what the lived experiences are in the group.
  - This will give the committee a baseline of the expertise their members bring to the table, and where there might be areas of further learning required
- Committees need accountability mechanisms.
  - There should be a safe venue for employees to provide complaints and suggestions
- Committees need buy-in from leadership.

## **So, what do you do if you are nervous to start a committee, or are afraid to ask for EDI change at your workplace?**

- Employers can start with safe-space discussions for employees.
  - In this space, all viewpoints are welcome and encouraged. All employees should be allowed to speak up.
- If employees do not feel confident speaking in a safe space discussion, they might consider networking with other employees who they believe might have similar EDI values to them, and who might consider forming a committee.
  - There is power in numbers, and more brains often make lighter work
- If leadership is unaware of EDI issues, or does not want to address issues that employees are concerned about, employees in a committee might consider alternate ways to get the attention of leadership.
  - A committee might choose to write a formal letter to leadership outlining their concerns and their desires for an improved workplace
  - It's important that there be signatures of employees who want change so leadership understands that there are many people who stand behind the cause